

## **Law Firm Pay Cut & Layoff Tracker**



The legal industry is not immune to the crippling effects of the COVID-19 pandemic. Lawyers who experienced the 2008 "Great Recession," when around 10,000 lawyers in Biglaw lost their jobs, find uncanny similarities with the economic upheaval caused by the virus.

With the novel coronavirus turning the economy upside down, major law firms are adopting drastic measures to manage expenses and mitigate the financial impacts of the crisis.

In response to financial uncertainty, small and regional firms have started announcing staff layoffs and salary cuts.

ID Journal has assembled a table of all firms that have announced layoffs, salary cuts, and furloughs, in these bizarre times.

We will be updating this table daily, as more news is announced.

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	Law Firm	Cutting Measures	Who Is Affected?	
	Akerman	Salary Cuts	The firm will reduce draws by 12.5% on an annualized basis for most partners, while some will see a 17.5% reduction in their draw.  Associate compensation to be reduced by 7.5%.  Staff earning \$150,000+ will face a 7.5% pay cut, and those making less than \$150,000 will get a 5% reduction.	
	Arent Fox	Salary Cuts	Reduced equity partner distributions by 60 percent;  30 percent salary cuts for counsel;  30 percent wage cuts for nonequity partners;  25 percent salary cuts for associates;  25 percent pay cuts for staff)	
	Allen & Overy (UK offices)	Salary Cuts	(partners holding capital call and reducing profit distributions; salaries of associates and staff are frozen	
	Baker Donelson	Salary Cuts Furloughs	(partner draws and salary reduced; pay cuts across the entire firm; some employees will be furloughed)	
	Baker McKenzie	Salary Cuts	U.S. attorneys earning over \$100K will see a 15 percent cut in salary, no annual raises;	
	Ballard Spahr	Salary Cuts	10 percent salary cut for non-partner employees who earn between \$75K and \$250K; 15 percent pay cut for non-partner employees who make more than \$250K; partners draws reduced by 25 percent)	
	Baker Botts	Salary Cuts Delayed Summer Associate program	On April 27, Baker Botts announced it would impose pay cuts for staff and lawyers earning more than \$70,000. Partners have agreed to compensation reductions. From May 1, the firm will reduce salaries by 20% for associates, up to 25% for staff, and 20% to 30% for counsel, based on their salary level. The pay cuts will not affect any employee making less than \$70,000 a year.  The firm will postpone the start of its 2020 summer associate program by a month and will extend offers to all summer associates.  The firm has also delayed the start date for the incoming class of associates until 2021.  There will be no layoffs or furloughs and the firm will potentially award interim bonuses to exceptional contributors.	
	Baker & Hostetler	Salary cuts Summer associate	Baker & Hostetler is reducing compensation for attorneys and staff. Annual compensation cut by 15% to 20% for partners, and 10% cuts for associates. There ill be no layoffs or furloughs. <b>S</b> taff and administrative assistants and will also be efforted the option of working a reduced work school instead of the 10% solars cut. The firm will be halding its summer	

	program reduced	associate program remotely, and it will be reduced to four weeks.
Belkin Burden Goldman	Layoffs Salary Cuts	2/3 of staff members laid off; salary cuts
Blank Rome	-	Furloughed support staff"; "no attorneys have been furloughed"; temporary 15 percent pay cut by partners, associates, counsel, staff)
Brown Rudnick	Salary Cuts Furloughs Bonus Delay	(stealth associate furloughs; 7.5 percent annualized associate pay cut (aka 25 percent for several months); delay on payment of 2019 bonuses)
Bryan Cave	Salary Cuts	(15 percent pay cut for all employees earning over \$40K; 6-week to 6-month sabbaticals encouraged, employees would receive 30 percent of regular salary)
Bremer Whyte	Salary Cuts Layoffs Furloughs	15 percent of attorneys were either laid off or furloughed; 20 percent of staff furloughed; equity partners foregoing pay)
Buchanan Ingersoll & Rooney	Furloughs	A limited number of administrative staff to be furloughed; plans to bring them back when the pandemic ends.
Cadwalader	Salary Cuts Lawyers/Staff	Partners to forego distributions during "peak months"; 25 percent pay cuts for associates; 25 percent pay cuts for admin staff making more than \$100K; 10 percent pay cuts for admin staff making less than \$100K)
Cahill Gordon & Reindel	Suspended summer associate	Will offer jobs upon graduation in 2021 to would-be participants and still pay the 30 summer associates "in full for the summer."  Possible to resume the program for "some portion of the summer."
Cozen O'Connor	Salary Cuts Furloughs	Equity partners will defer between 10% and 20% of their compensation to the end of the year. Less than 5% of its administrative staff who are not able to work remotely has been furloughed.  The furloughed employees will still have their benefits covered by the firm, and will eventually receive 100% of their compensation through the CARES Act.
Crowell & Moring	Salary Cuts	(25 percent compensation cut for equity partners; 20 percent compensation cut for income partners; 15 percent pay cut for associates and counsel; 5 to 20 percent pay cut for staff who make more than \$100K (about 1/3 of staff members))
Cullen & Dykman	Layoffs Furloughs Salary Cuts	30 employees laid off or furloughed; up to 20 percent pay cut for lawyers and staff)
Clark Hill	Benefit Cuts Furloughs Salary Cuts	Salary cut for attorneys and staff; freeze on discretionary spending; revision of certain benefits (401k matching is suspended); furloughs of some employees)
-	Hold on hiring	Will consider reducing employee hours if economic conditions get worse
Curtis, Mallet- Prevost, Colt & Mosle	Salary Cuts	25% pay cuts
Davis & Gilbert	Salary Cuts	Substantially reducing the base draw amounts so that all partners have the same base draw amount. Temporarily limiting partner distributions to 75% of that base amount. Associates, senior attorneys and counsel (plus those making more than \$150,000) -15% cut. Staff earning between \$70,000 and \$150,000 - 10% cut. Salaries below \$70,000 (annually) will not be adjusted.
Davis Wright Tremaine	Salary Cuts Furloughs Shortening summer associate program	Cuts: 15% for contract partners; 12% for associates, counsel and of counsel; 15% for C-level executives; and 6-10% for staff based on salary level, with no reduction below \$60,000; 8% of staff will be furloughed " to adjust for workflows that have been disrupted or diminished due to reduced demand"; Shortening summer associate program to 6 weeks and conducting it remotely
Day Pitney	Salary Cuts	(15 percent pay cut for all attorneys and some staff; temporary reduction to 60 percent of normal working hours and pay for other staff; significant reductions to partner draws and suspension of scheduled April supplemental distribution)
Dentons	Salary Cuts Bonus Delays	20 percent reduction in draws for all partners.  Progressive salary cuts for lawyers and staff, starting at 0 percent and reaching 20 percent for those earning more than \$190K. 2019 bonuses delayed
Dickinson Wright	Layoffs Summer Associate program	The firm said in a statement: "Our leadership has developed a tiered contingency plan for the potential of reduced revenues. This plan entails reducing discretionary spending, implementing an approximately 3% reduction in workforce, canceling our summer program yet providing everyone in that summer class an offer, and deferring our fall incoming class of associates to January."
	Canceled	
DLA Piper	Bonus delays Salary cuts	Pay raises will not be awarded for the first half of the 2020-2021 financial year.  Bonus payments will be delayed, and a decision won't be made on when such awards will be paid until June.  The firm may ask some people to reduce their working hours or take sabbaticals temporarily.
Downey Brand	Salary Cuts	Lawyers/Staff
Downey Brand	Salary Cuts	(20 percent salary cut for all employees for a four-month period ending July 31; equity partners have taken a hit as well)
Dorsey & Whitney	Salary Cuts Furloughs Retirement plans reduced	The firm is capping the monthly equity value of its partner distributions. Less than 4% of its 1,100-plus employees have been furloughed.  Contributions to employees' retirement plans reduced by 33%.  Employees have been instructed to keep track of expenses.
Duane Morris	Salary Cuts	Lawyers  (15 percent calany cut for accordance and special course) until 13/2020; 401K match supported for the remainder of 2020)
Davidoff Hutcher &	Layoffs	(15 percent salary cut for associates and special counsel until 12/2020; 401K match suspended for the remainder of 2020) Staff
Citron	Furloughs	The firm laid off 34 people of its secretarial and back-office staff.
Eversheds Sutherland	Salary cuts Deferred Summer Associate program	The firm is furloughing about 40 staff members and reducing compensation for U.S. attorneys and staff by 10%. The firm is delaying the start date for its first-year associate class from the fall to January 2021. The firm will host a remote summer associate program for 20 U.S. law students, starting in July, and it plans to make job offers to all of them for fall 2021. Equity partners "will be leading the way" in compensation reductions.
Farabow,	Day outs	The firm announced salary cuts for attorneys and staff that will take effect June 1. "Share partners will shoulder much of the resulting financial effects," a firm statement said. Lawyers and staff earning \$75,000 or more will have pay cut by

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Garrett & Pay cuts

Dunner		earning between \$100,000 and \$150,000, and 10% salary cuts for those earning \$75,000 to \$100,000. Those earning under \$75,000 will not see reductions in pay, according to the firm's statement.  **Lawyers/Staff**
Fisher Phillips	Salary Cuts	(20 percent pay cut for associates and salaried staff; 20 percent cut to hours for hourly staff; hourly staff who are unable to work remotely have been furloughed; undisclosed pay cut for partners)
Freshfields Bruckhaus Deringer	Salary Cuts Bonus delays	Quarterly partner distribution suspended. The firm is freezing lawyers' pay and postponing the decision of bonus levels, which are usually decided in April.
Faegre		Lawyers
Drinker	Salary Cuts	(equity partner distributions deferred by one-third for the second quarter)  Lawyers/Staff
Fox Rothschild	l Salary Cuts	(tiered salary reduction of between 10 percent and 15 percent for all attorneys and staff earning above \$100K takes effect in May (no reductions for anyone with a salary of \$100K or less); equity partners are also reducing their monthly draws in tiers, between 10 percent and 20 percent, beginning in May; first-year associates will begin their employment in January 2021)
Fragomen	Salary Cuts Benefit Cuts	Lawyers/Staff  (salary reductions for all partners and senior C-suite corporate leaders; no bonuses or salary increases in 2020; firm has suspended its 401(k) matching program)
Fross Zelnick	Salary Cuts	Lawyers/Staff (partners taking reduced draws; 15 percent pay cuts for associates and staff)
Faegre Drinker Biddle & Reath	Salary Cuts	Lawyers/Staff Equity partner distributions deferred
Fisher &	Salary Cuts	Lawyers/Staff
Phillips	Furlough	Temporarily cut pay for all lawyers and staff and furloughing employees who can't work remotely Lawyers/Staff
Foley Hoag	Salary Cuts	(15 percent pay cut for associates and business professionals making \$190K+; 7.5 percent pay cut for staff making \$150K-190K; 20-30 percent pay cut for non-equity partners; equity partners have already taken compensation cuts of an undisclosed amount)
FordHarrison	Canceling summer associate	
	program	
Goldberg Segalla	Layoffs Salary Cuts	Lawyers/Staff (unclear how many employees impacted by layoffs; biweekly partner draws reduced by 10 to 20 percent; 401(k) matching program suspended)
Goodwin	Layoffs	Staff (about 50 staff members were laid off; severance packages, based on tenure; firm will contribute to healthcare benefits through September 30, 2020)
Greenspoon Marder	Salary Cuts Layoffs	Lawyers/Staff (firmwide salary cuts; five attorneys and 40 staff members and have been laid off)
Gilbert +		Lawyers
Tobin		
		Cut back partner drawings by 50%  Lawyers/Staff
Hinshaw & Culbertson	Salary Cuts Benefit Cuts	(15 percent salary cuts for all employees making more than \$55K; retirement savings plan match suspended; mid-year reviews and salary adjustments delayed)
		Lawyers/Staff
Hodgson Russ	Salary Cuts Furloughs Benefits Cuts	(partner draws reduced by more than 30 percent; 15 percent pay cut for all attorneys; 15 percent pay cut for all executives/director positions; 15 percent pay cut for all other employees; employees with little/no work who cannot work remotely will be furloughed; all 401(k) matching for employees indefinitely suspended)
Husch Blackwell	Salary Cuts	Lawyers/Staff
	Surary Cuts	(equity partner draws cut by 15 percent; salaries for all managing directors and c-level executives cut by 10 percent)
		Associates/Lawyers
Hogan Lovells		Spreading partner distributions and bonuses over the coming months.  Delaying the start date for U.S. first-year associates from October 2020 to January 2021 in response to most state bar exams being shifted from the summer to the fall.
Holland & Knight	Salary Cuts Furloughs	Partner draws have been reduced by an average of 25%, and higher-paid partners will face a higher reduction. Associates, counsel and senior professionals will see their salaries reduced by 17.5%. Staff who earn more than \$150,000 annually will see a 15% pay cut; staff who earn between \$75,000 and \$150,000 will absorb a 10% cut. Staff making less than \$75,000 will not be impacted.
Ice Miller	Salary Cuts	Lawyers/Staff
	Furloughs	(35 staff members furloughed; temporarily adjusting salaries firmwide for anyone who makes more than \$50K; partners reducing compensation)  Attorneys and business professionals making \$100,000 + a year will face up to 20% cut, but no reductions below that
Katten Muchin Rosenman	Salary Cuts Furloughs	Attorneys and business professionals making \$100,000+ a year will face up to 20% cut, but no reductions below that level; Unknown number of professional and administrative staff and a small number of staff attorneys will be affected by the furloughs; suspending partner dividends at least through May Lawyers/Staff
Kelley Drye	Salary Cuts	(equity partners' draws reduced by as much as 20 percent; across-the-board 10 percent pay cut for all other lawyers and employees earning over \$100K (no one subject will be cut below \$100K annually); administrative staff salary increases postponed)
K&L Gates	Cala C	Lawyers/Staff
	Salary Cuts	(20 percent reduction in scheduled advances for equity partners (with firm leaders taking even larger reductions); 15 percent pay cuts for income partners, associates, and allied professionals/staff (but salaries won't go below floor of \$75K))

Kilpatrick		Lawyers/Stail
Townsend & Stockton	Salary Cuts	cut partner draws by 10%. It will reduce pay by 5% for other lawyers and staff. Secretaries will have their work time reduced by 20%
KPMG - Australia	Salary Cuts	Starting in May - an effective pay reduction of 36%
Littler Mendelson	Salary Cuts	The firm announced its salary reductions would range from 4% to 20%. Salaries for nonequity shareholders and staff making above \$300,000 will be cut by 15%, while equity shareholders will take a 20% cut to compensation. Littler is not laying off or furloughing, it will reduce payments by 50% on June 5 for staff who are unable to work remotely.
Locke Lord	Reduced equity partner draws Salary cuts Furloughs	As of May 1, Locke Lord reduced equity partner draws by 10%, compensation for lawyers and senior staff by 10%, and salaries for support staff by 5%. The Dallas-based firm had earlier furloughed a "small number" of support staff, but now eliminated some of the positions. "  Lawyers/Staff
Loeb & Loeb	Salary Cuts	(monthly draws reduced by 20 percent for capital partners; 15 percent pay cuts for income partners, senior counsel, of counsel, associates, senior staff; 10 percent pay cuts for paralegals and all other staff)
Lowenstein Sandler	Salary Cuts	Lawyers (equity partners "substantially" reducing distributions)
Mayer Brown	Salary cuts Delayed Summer Associate Program	The firm plans to reduce salaries by 15% for nonequity lawyers and staff who earn more than \$200,000. Salaries for business services staff who make less than \$200,000 will see their pay reduced according to a graduated scale. The firm announced a program that will allow both its attorneys and staff to request up to 12 weeks of sabbatical. The firm has delayed the start date for its U.S. associate class from fall 2020 to January 2021.
Marshall Dennehey	Benefit Cuts	Lawyers/Staff (suspending 4 percent employer 401(k) match until 2021)
McDermott Will & Emery		Lawyers/Staff
Mintz Levin	Salary Cuts	(associates, of counsel, special counsel, practice group associates:  10 percent base pay cut, no discretionary bonus; patent agents and technical specialists: 5 percent base pay cut, no discretionary bonus; staff: 5 percent base pay cut (subject to not falling below a \$75K floor), base pay freeze (no merit or other increases this spring), discretionary bonus pool will be reduced by 50 percent)
Munck Wilson	Salany Cute	Lawyers/Staff  Decreased compensation for partners, associates, exempt directors, and managers.
Mandala	Furloughs	No plans for layoffs  A limited number of employees will be furloughed and some hourly employees will work reduced hours.  All employees will receive full benefits.  Lawyers/Staff
MinterEllison	Salary Cuts	Equity partners to reduce drawdowns by half. Non-business-critical projects placed on hold. New hires and deferred promotions halted until January 2021. Lawyers/Staff
Nixon Peabody	Furloughs/Layoffs	(about 25 percent of staff members have been furloughed; 10 percent of non-partner attorneys are being cut (5 percent layoffs (with three months of health insurance) and 5 percent furloughs (presumably with full benefits)  **Lawyers/Staff**
Norton Rose Fulbright	Salary Cuts Layoffs	(15 percent salary cut in U.S. for all salaried non-partner attorneys and staff (except those making under \$50K); an unknown number of lawyers/staff impacted by layoffs)  Staff
Ogletree	Furloughs Layoffs	(salaries and workweeks cut for staff; unpaid leave (i.e., furlough) program after two weeks of special furlough pay; lawyers reportedly laid off in Texas)  Lawyers/Staff
Orrick	Salary Cuts	(career associates: 5 percent pay cut; associates: 10 percent pay cut; managing/senior associates and most of counsel: 15 percent pay cut; partners, of counsel, executive staff: "deeper" cuts; more junior staff: 1 percent pay cut; more senior staff: up to a 15 percent pay cut; some staff will be asked to work reduced/four-day schedules)
Pepper Hamilton	Pay cuts	Reduced distributions to partners. All attorneys will face 12% cut (annually); Staff earning \$60,000 or more - cut by 3% to 9%, (annually), based on a graduated scale. Will defer the start date for new associates to Jan 2021, to "provide for a better work and training experience."
Pillsbury Winthrop Shaw Pittman		Partner draws to be reduced by a min. of 25%, with the % increasing on a progressive scale. Compensation of associates/counsel to be reduced by 20%.
Perkins Coie	Pay cuts	The firm implemented 15% pay reductions for non-partner lawyers and 10-15% pay reductions for staff making over \$125,000.
Pryor Cashman	Furloughs	Lawyers  (applies to "associates whose workflow has been interrupted by the COVID-19 crisis")  Lawyers/Staff
Quarles & Brady	Salary Cuts Furloughs	(30 percent cut in quarterly distribution for equity partners, then a a 20 percent cut in bi-weekly draws (indefinite length); 15% pay reduction for nonequity partners (making \$200K+) (indefinite length); 10 percent pay cut for associates (and nonequity partners making under \$200K) (indefinite length); remaining staff: 10 percent pay cut for salaries above \$75K, 5 percent pay cut for salaries below \$75K (indefinite length); about 30 staff members have been furloughed (health intervance to be covered during furlough).
Quinn		insurance to be covered during furlough)

Quinn

The firm has delayed partner distributions, originally scheduled for April until July. The firm has also adjusted the size of Urguhart & distributions partner draws for April, May and June. Sullivan Lawyers Reed Smith Salary Cuts (partners slowing down cash distributions: 10 percent pay cut for counsel for next three months: 15 percent pay cut for associates for next four months; deferred decisions on merit increases and discretionary bonus payments for staff) Rivkin Radler Salary Cuts Lawyers/Staff (partners did not receive compensation in March; 20 percent pay cut for associates and staff) Lawyers/Staff (unclear how many employees impacted by layoffs (3 lawyers, 5 staff reportedly laid off); firm has Robinson Brog Layoffs reportedly made across-the-board 15 percent reduction in pay for all attorneys, including partners) Lawyers/Staff (equity partners will reduce their monthly draws by 20 percent; all U.S. lawyers will have their pay reduced Salary Cuts by 10 percent; staff will see their pay reduced in tiers, with those who earn \$60K or less unaffected (0 percent on the first Seyfarth \$60K of earnings; 5 percent on \$60K-\$150K of earnings; 10 percent on earnings over \$150K); 10 percent of U.S. employees **Furloughs** will be furloughed for a 90-day period (180 staff and 50 attorneys) Lawyers/Staff Schiff Hardin Layoffs (temporary 15 percent pay cuts for most attorneys; about 6 percent of attorneys will have their compensation cut by up to 50 percent based on anticipated demand; 15 percent pay cut for staff who make more than \$100K; small number of staff layoffs) Sheppard Staff Furloughs Mullin (33 staff members (such as receptionists, support services, and file center employees) furloughed because they cannot perform their jobs from home) Lawyers/Staff Salary Cuts Shook Hardy (temporary furloughs of professional staff with location-dependent work; firmwide salary cuts (staff: 20 percent pay cut; **Furloughs** associates: 25 percent pay cut; income partners: 50 percent pay cut in April; equity partners: 90 percent reduction in upcoming draw, thereafter reduced by 75 percent) Lawvers/Staff Scahill Law Furloughs Group The midsize insurance defense firm has furloughed 50 employees Lawvers/Staff Smith Salary Cuts Gambrell (10 percent pay cut for all employees; 20 percent cut to partner draws) Lawyers/Staff Snell & Salary Cuts (partners' monthly draws and base salaries of non-partner attorneys cut will by 10 percent, starting in May; staff pay cut Wilmer Furloughs by 1 percent to 10 percent, based on annual salary; furloughs for certain staff unable to work remotely or whose work has significantly declined) Lawyers/Staff (partner distributions reduced by 20 percent, effective April 1; tiered hourly reductions for staff with corresponding pay Salary Cuts reductions (5 percent for those earning less than \$75K; 10 percent for those earning \$75K-\$100K; 15 percent for those Stoel Rives Furloughs earning \$100K-\$150K; and 20 percent for those earning over \$150K), effective May 1; 20 percent pay reduction for associates, staff attorneys, and of counsel attorneys, effective May 1; about 10 percent staff members furloughed beginning April 17, 2020 for at least 90 days; hiring and spending freeze continuing; staff bonuses deferred; hours-based associate bonuses eliminated in favor of discretionary-only bonuses) Lawyers/Staff Furloughs Sullivan & (employees who can't do jobs remotely were furloughed for 90 days with full benefits; 5 percent salary cut for all Salary Cuts Worcester employees who make more than \$66K; nonequity partners' draws reduced by 10 percent; equity partners' draws reduced by 20 percent) Lawvers/Staff Taft Stettinius Pay Cuts & Hollister Partner draws reduced by 25%. Minimal reductions in head count-3.5% of staff and 1.4% of lawyers, spread across the firm's seven primary offices. Lawvers/Staff Thompson Salary Cuts Hine The firm is reducing quarterly partner draws by 15% and staff compensation by 1.7% on an annual basis and will decrease non-compensation expenses. Lawvers/Staff **Furloughs** Venable Salary Cuts (sliding scale of pay cuts for associates/staff, up to 20 percent depending on salary; certain staff members furloughed Delayed Vinson & Summer The firm pushed back the start of its 2020 summer associate program until June 15 associate Elkins program Winston & Salary Cuts Strawn (partners reducing distributions by 50 percent for next 3 months) Layoffs Lawyers/Staff (10 percent pay reduction for anyone making over \$100K; lower percentage reductions in the \$50-100K Womble Bond Furloughs range and sub-\$50K range) Dickinson Salary Cuts Warner Lawvers Coleman & Goggin Suspending its 4% employer 401(k) match until next year. as of May 1